

## Code of Conduct

**Policy Type:** Governance Process

**Policy Number:** #103

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A Board member shall:

- a. communicate his or her nominator's views; however it is necessary, to act in the best interest of the Authority *and in its stakeholders generally*;
- b. observe the principle of Board unity. *There is an obligation to explain a Board decision and to refrain from expressing a contrary opinion publicly. Adherence to the explanation as established by the Board is expected*;
- c. agree to the channels to follow that have been accepted with agreed to points and issues to be discussed;
- d. recognize the Chair as the spokesperson to the media regarding Board policies and decisions;
- e. refer difficult inquiries to the Chair, or the CEO if the inquiry is an operational one;
- f. be well informed about the organization and it's business, including the relationship with external factors, tenants and associations that are pertinent;
- g. be involved with the Board's work, raise questions, request that items be placed on agendas, attend functions, serve on committees, extend the influence of the Organization whenever possible and moreover, be prepared for meetings;
- h. recognize the Board has the authority, not any one member or officer. The Board decides or "said";
- i. show respect for colleagues, management and staff;
- j. be a positive ambassador for the Authority;
- k. observe confidentiality on all Board issues and deal with and use appropriate discretion when speaking on Board matters;
- l. have no hidden agendas or surprises.